

CPRG Update

CCGs and Commissioning Reform

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Special Measures

Both CCGs have been rated inadequate for 2016-17.

They have been placed in 'Special Measures' and are awaiting the legal directions to enact this.

CCGs very disappointed but recognise where they need to improve.

There were areas of both strength and weakness identified.



Areas of Strength

Both CCGs:

- The leadership and drive to progress aligning the commissioning voice around SASH.
- Response to the findings of the governance review, and implementing the findings, strengthening governance and process in the CCG.

HMS:

- Rapidly undertaking an open and frank review of what went wrong.
- Supporting other health partners in year, providing strategic and managerial leadership.
- Delivery of the dementia diagnosis standard throughout 2016-17.

Crawley:

- The progress the CCG has made in year on managing demand to the acute sector.



Areas for Improvement

- The 'one commissioning voice' for the SASH contract.
- Create an environment where problems are system problems and not individual organisations.
- Out of hospital QIPP and transformation plans result in reductions in capacity and spend in the acute setting.
- Performance against the RTT, 62 day cancer, and IAPT access standard.
- Significant financial challenge during 2016-17 and a credible Financial Recovery Plan was not agreed.

CRAWLEY: Redesign of stroke services.

HMS: Balancing the commissioning of acute services in two main providers, working with member practices to manage demand.



What does Special Measures mean for us?

NHS England do have very wide ranging powers – we will need to wait for the directions.

BUT at the moment we don't believe they will bring in a new team.

It does mean we can make **NO SIGNIFICANT** Decisions without NHS England approval.



Commissioning Reform

Alongside mending the finances we need to address transformation.

The Governing Bodies will receive proposals for a central Sussex commissioning alliance

This will address some of the areas for improvement identified in our year end rating.

The CCGs involved in the development of this approach

- Brighton and Hove CCG
- Crawley CCG
- High Weald Lewes Haven CCG
- Horsham and Mid Sussex CCG



Principles

Retain the strong clinical leadership and clinical engagement

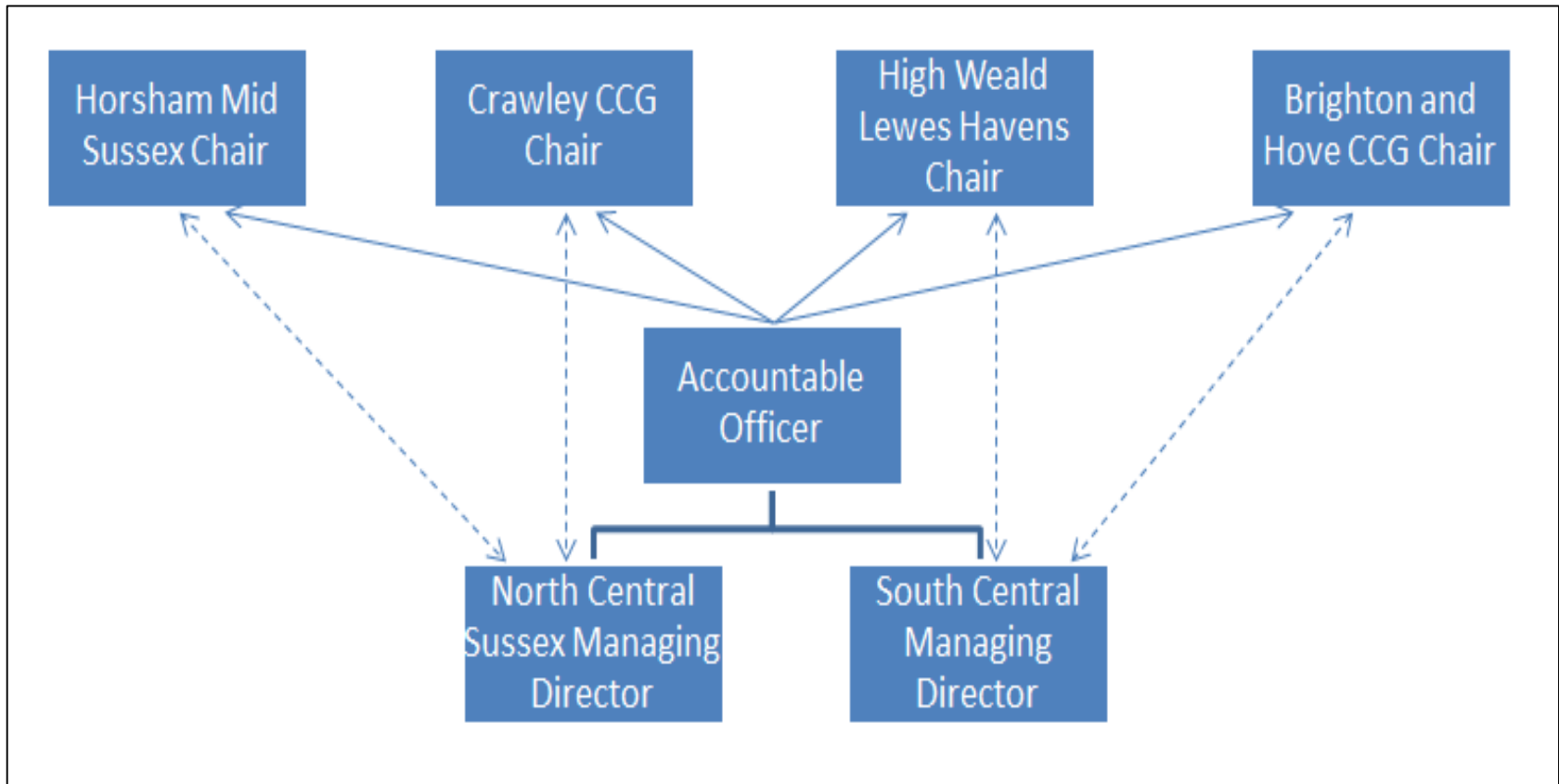
Any changes must create **value for the public**

Any change must support improving the **provision of care**



Proposal

The CCG Governing Bodies will remain sovereign for their local areas, but the executive and operational functions will be unified.



These are just proposals at this stage.

We're well placed to do this, having changed our staff structures recently.

There will be advantages in sharing across CCGs and working collaboratively.

We need to be very careful to ensure it is not a distraction from FRP.

This will enable development of accountable Care systems on a local level.



High level possible Timeline

September 17	<ul style="list-style-type: none">• Chair, Accountable Officer, Very Senior Manager and Band 9 away day• Governing Body agreements of plan including leadership, HR/Change management plan for staff, management structure and work plans• Secondment opportunities for key posts• Agreement of Health and Wellbeing Boards• Interim appointment to Accountable Officer and Managing Director roles
October 17	<ul style="list-style-type: none">• All CCG staff away session Start of shadow running• Formal agreement from NHSE of constitutional variations• Signed agreement between the partners• First Joint Executive Committee (delegated authority)
November 17	<ul style="list-style-type: none">• Appointment of senior posts• Reporting framework to CCGs piloted
December 17	<ul style="list-style-type: none">• Development of joint operating plan• First joint governance committees
January 18	<ul style="list-style-type: none">• Permanent appointment of key staff
February 18	<ul style="list-style-type: none">• Permanent appointment of key staff
March 18	<ul style="list-style-type: none">• Permanent appointment of key staff
April 18	<ul style="list-style-type: none">• Go live of phase 1 change management of central Sussex NHS commissioning alliance